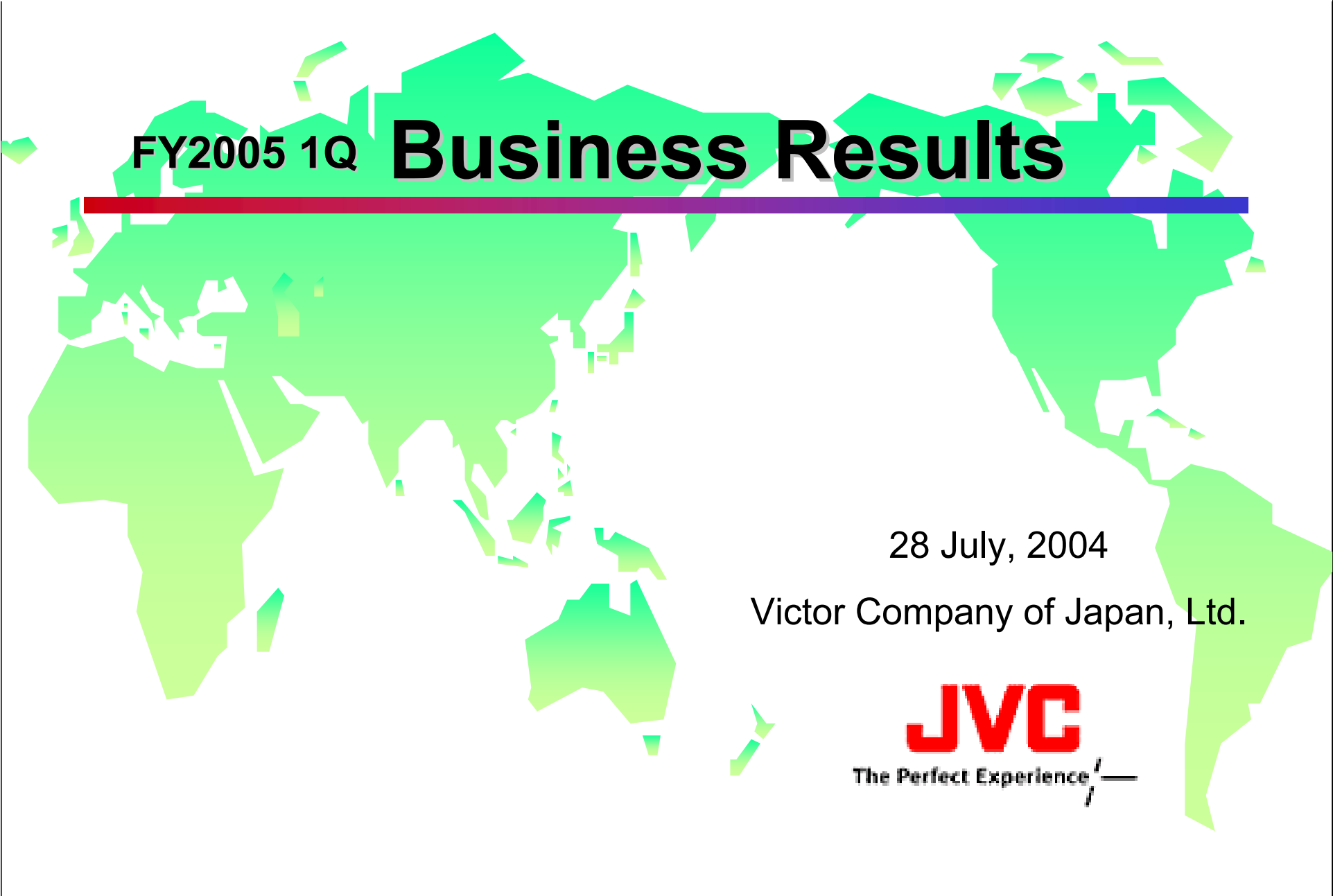




# FY2005 1Q Business Results

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28 July, 2004

Victor Company of Japan, Ltd.

**JVC**

The Perfect Experience 

## 1. Operating income increase compared to previous year (116%)

Good results in Consumer Electronics

## 2. Continuous structural reform

Structural reform of Components & Devices business and domestic after service company

## 3. Inventory increase

Inventory increase due to sales decrease in overseas

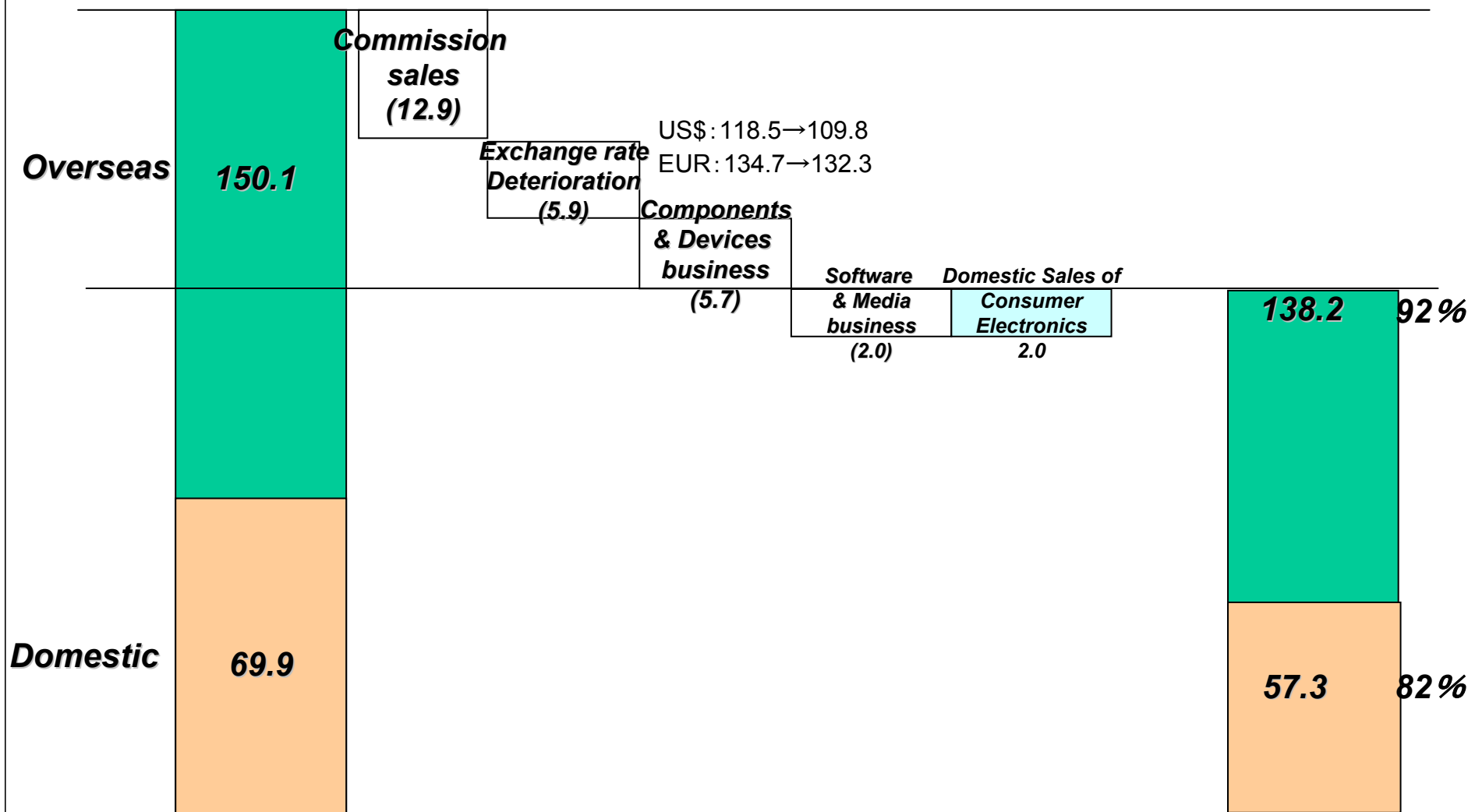
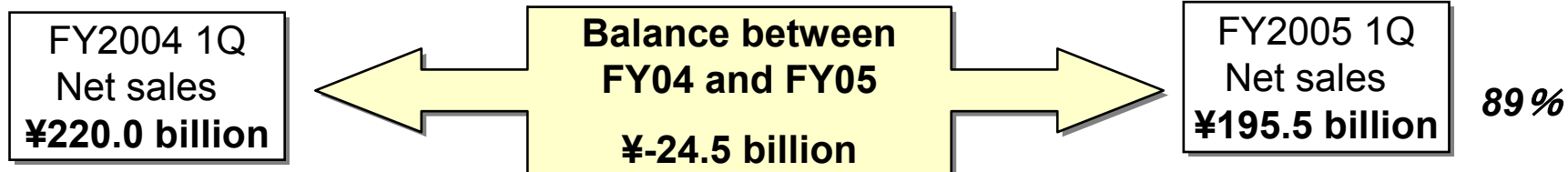
# FY2005 1Q Consolidated Financial Results

(¥billion)

|                   | FY2005 1Q | FY2004 1Q | vs FY2004 1Q |
|-------------------|-----------|-----------|--------------|
| Net sales         | 195.5     | 220.0     | 89%          |
| Operating income  | 2.9       | 2.5       | 116%         |
| Ordinary income   | 2.1       | 1.2       | 171%         |
| Income before tax | 2.3       | 1.2       | 182%         |
| Net income        | 1.1       | 0.1       | 1440%        |

\* Compared to net sales without commission sales portion

# Breakdown of Change in Net Sales

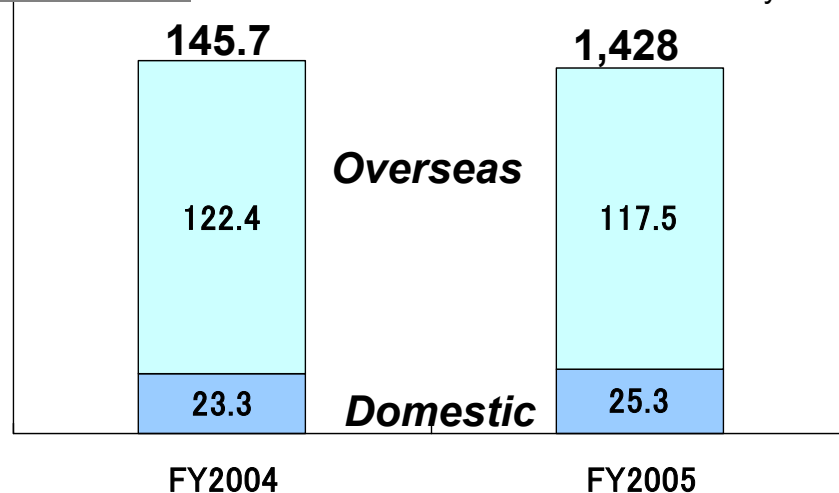


# FY2005 1Q Sales Results by Region

(¥billion) **JVC** 04.7.28  
The Perfect Experience **5**

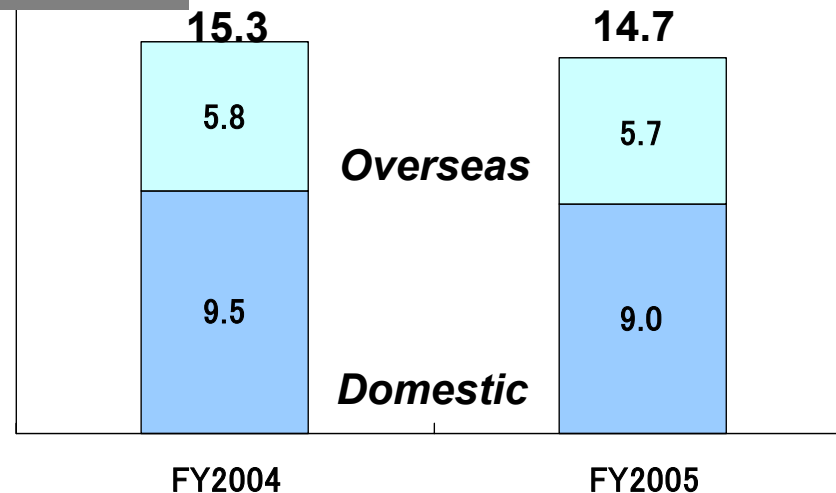
## Consumer electronics

98% vs FY2004  
101% on local currency basis



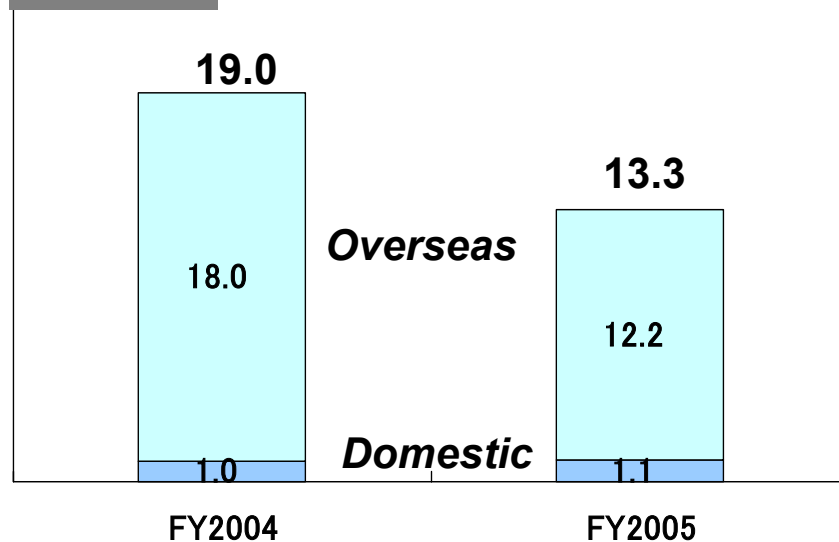
## Professional electronics

96% vs FY2004



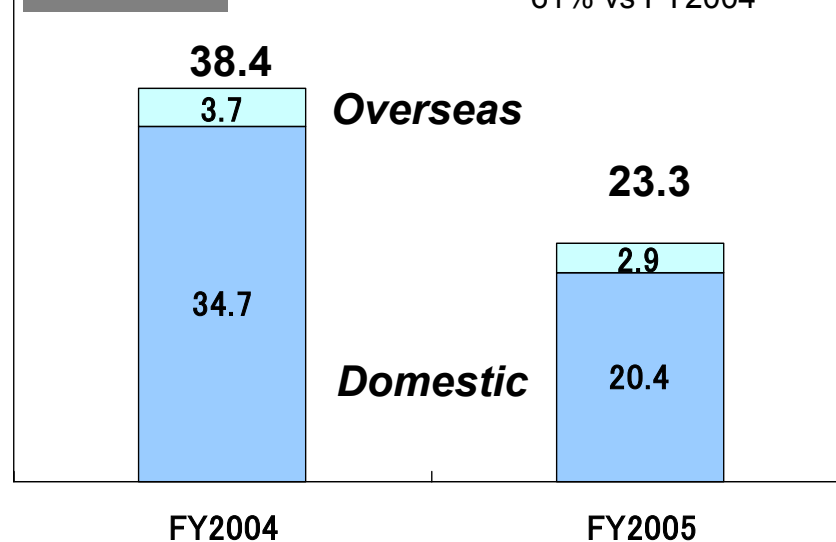
## Components & Devices

70% vs FY2004

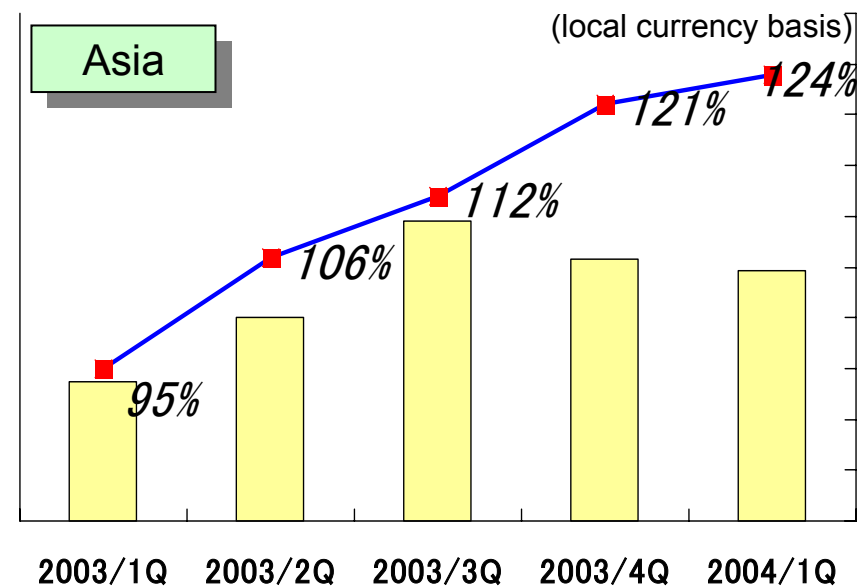
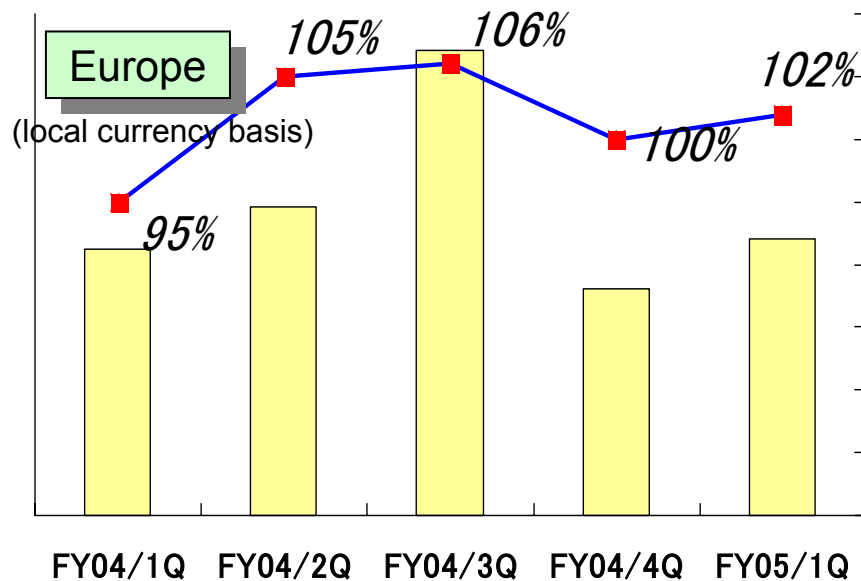
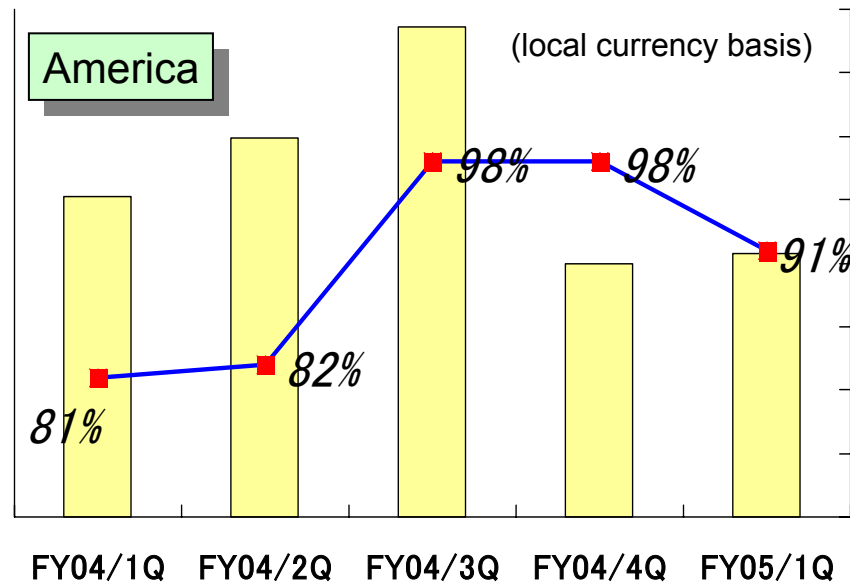
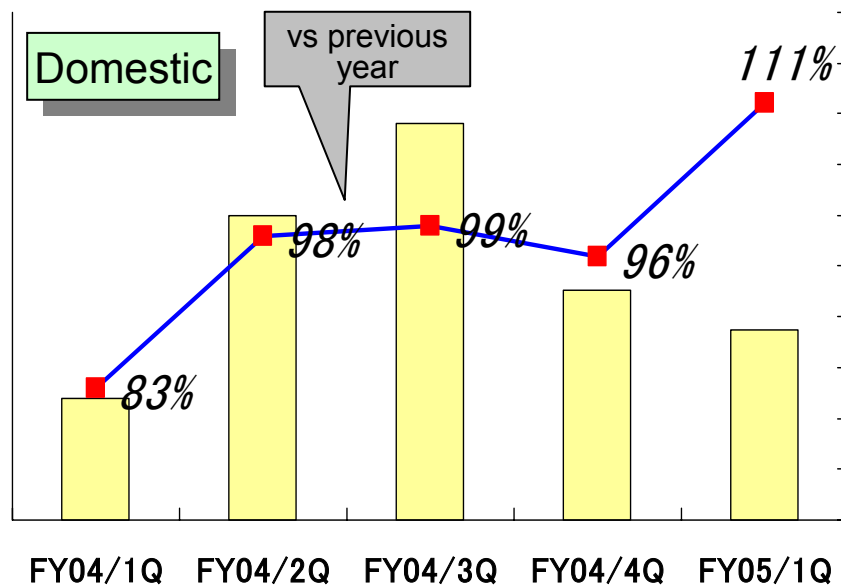


## Software & Media

61% vs FY2004



# Consumer Electronics Quarterly Sales Results by Region



# FY2005 1Q Breakdown of Change in Operating Income

FY2004 1Q  
Operating income 2.50

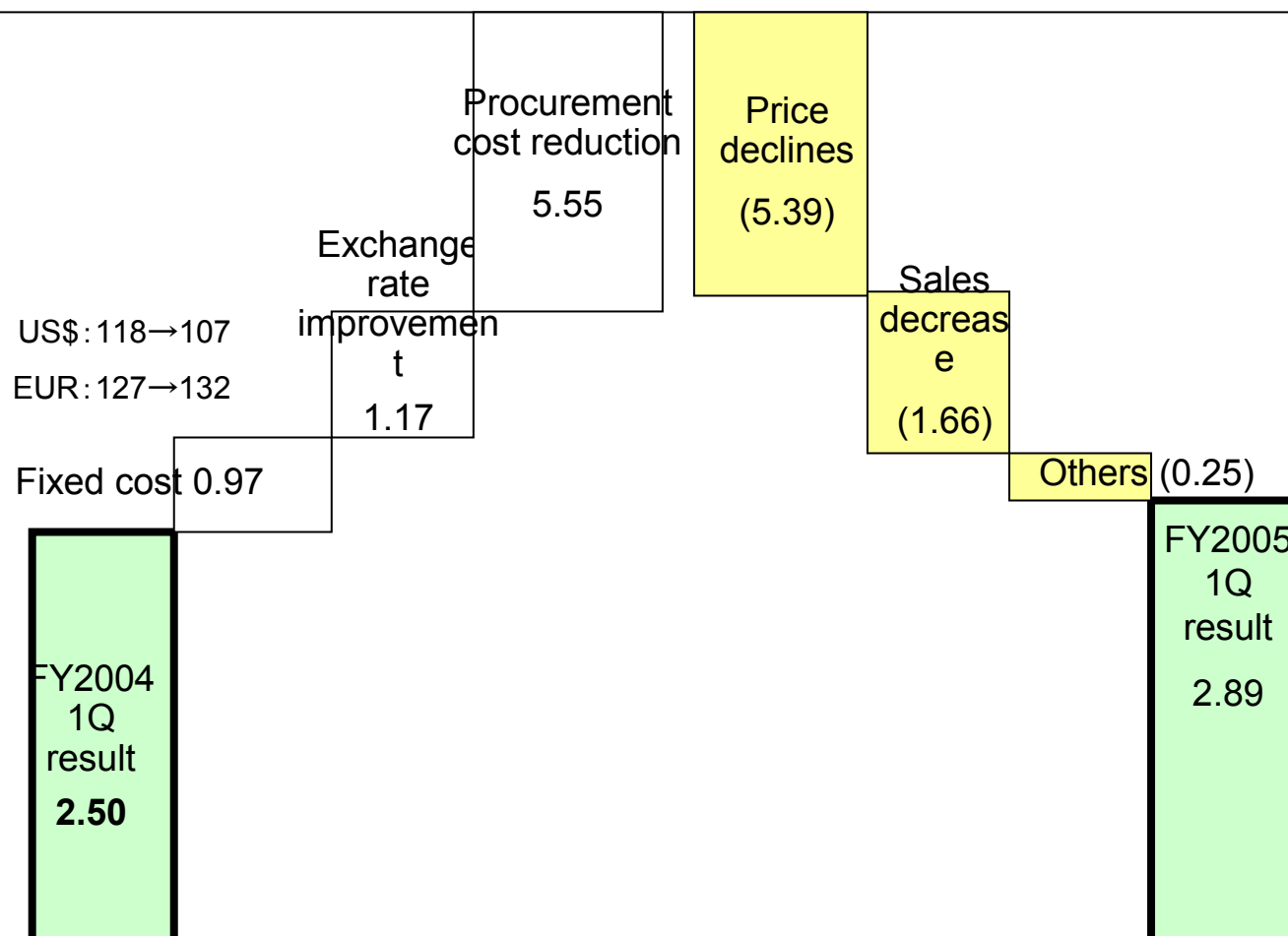
Positive factors

¥0.39 billion of  
improvement

FY2005 1Q  
Operating income 2.89

Negative factors

(¥billion)



# FY2005 1Q Net Sales and Operating Income by Segment

(¥billion)

|                          | Net sales           |                     |                 | Operating income    |                     |                 |
|--------------------------|---------------------|---------------------|-----------------|---------------------|---------------------|-----------------|
|                          | FY2005<br>1Q result | FY2004<br>1Q result | FY05 vs<br>FY04 | FY2005<br>1Q result | FY2004<br>1Q result | FY05 vs<br>FY04 |
| Consumer electronics     | 142.8               | 145.7               | 98%             | 4.4%<br>6.3         | 2.8%<br>4.1         | 153%<br>2.2     |
| Professional electronics | 14.7                | 15.3                | 96%             | -12.7%<br>(1.9)     | -11.9%<br>(1.8)     | -<br>0.0        |
| Components & Devices     | 13.3                | 19.0                | 70%             | -8.3%<br>(1.1)      | -1.7%<br>(0.3)      | -<br>(0.8)      |
| Software & Media         | 23.3                | 38.4                | 61%             | -0.9%<br>(0.2)      | 1.5%<br>0.6         | -<br>(0.8)      |

# FY2005 1Q Extraordinary Profit and Loss

(¥billion)

|                                             | Result |
|---------------------------------------------|--------|
| Proceeds from sale of marketable securities | 1.97   |
| Structural reform                           | (1.29) |
| Patent                                      | (0.48) |
| Others                                      | (0.08) |
| Total                                       | 0.12   |

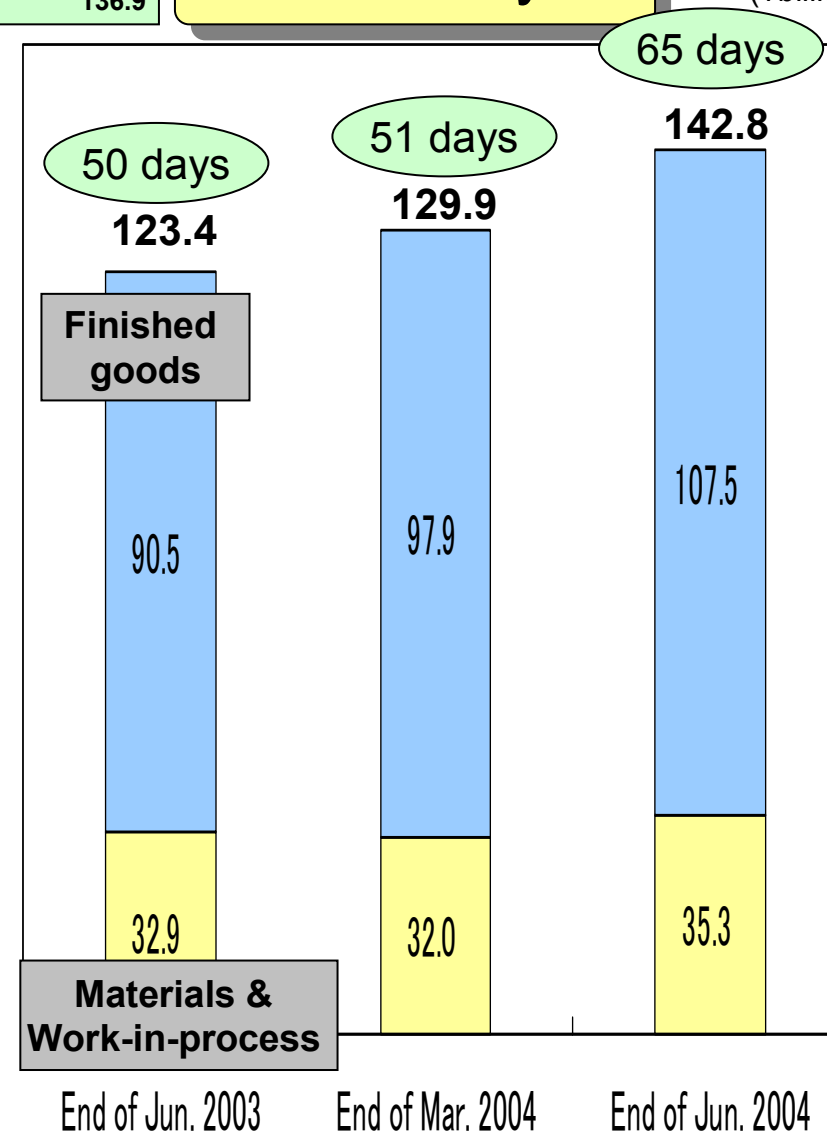
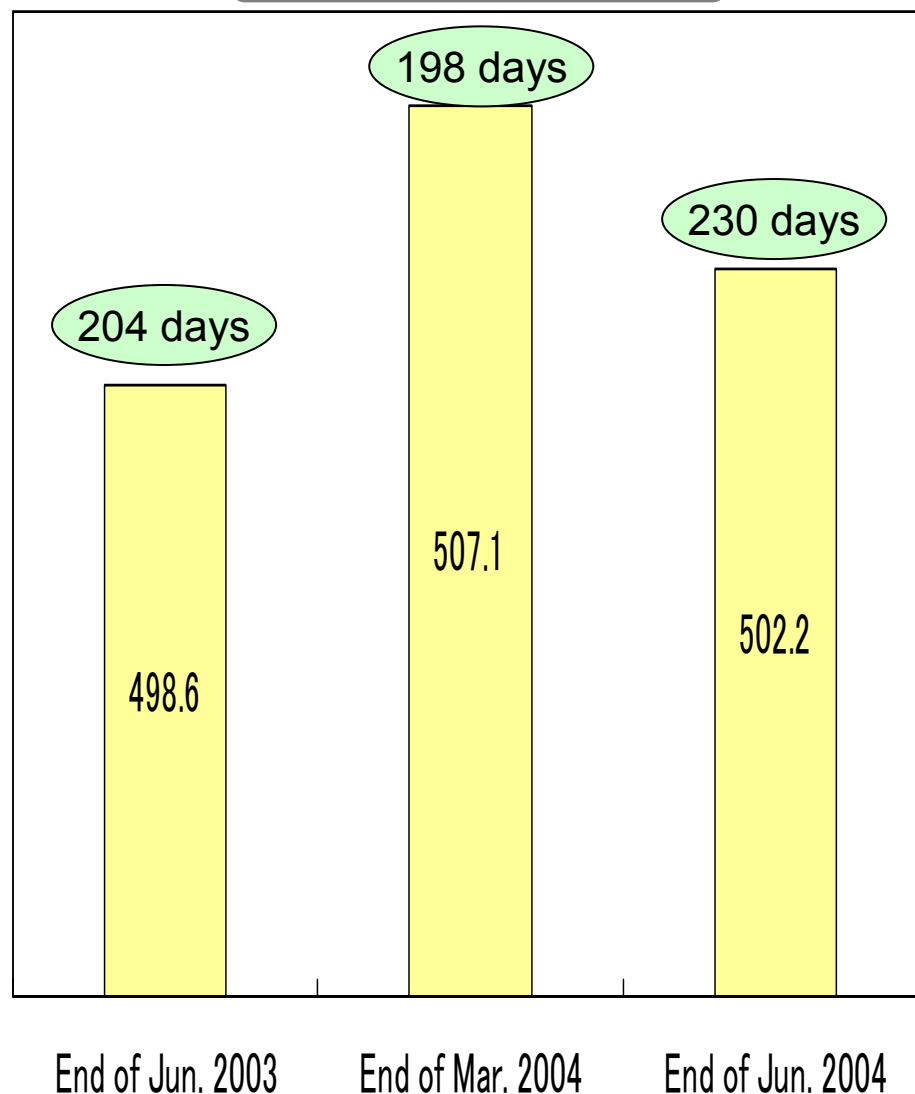
# Trends in Asset and Inventory

## Gross asset

| Exch. rate | 2004/6 | 2003/6 |
|------------|--------|--------|
| US \$      | 108.4  | 119.8  |
| EUR        | 131.1  | 136.9  |

## Inventory

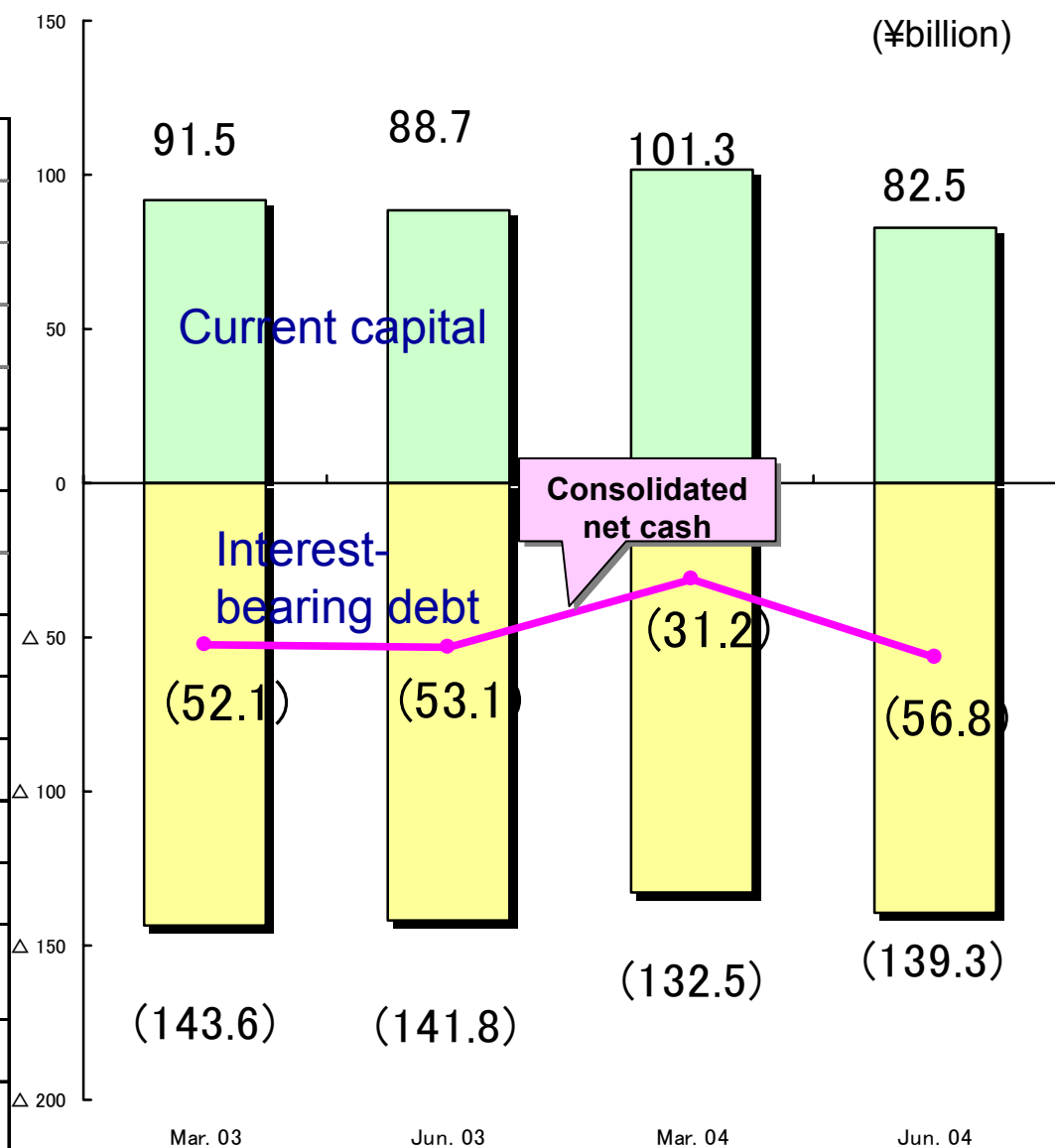
(¥billion)



# FY2005 1Q Cash Flow

## Cash flow statement (consol.)

|  |                                                   |        |
|--|---------------------------------------------------|--------|
|  | Pre-tax income                                    | 2.3    |
|  | Depreciation                                      | 5.3    |
|  | Operating cash flow                               | (8.0)  |
|  | Inventory assets                                  | (11.8) |
|  | Others                                            | (7.0)  |
|  | C/F from operating activities                     | (19.2) |
|  | Capital assets                                    | (7.6)  |
|  | Others                                            | 2.3    |
|  | C/F from investing activities                     | (5.3)  |
|  | Free cash flow                                    | (24.5) |
|  | C/F from financing activities                     | 5.0    |
|  | Other adjustments                                 | 0.4    |
|  | Net decrease in cash                              | (19.1) |
|  | Cash and cash equivalent at beginning of the year | 97.2   |
|  | New consolidation                                 | 0.3    |
|  | Cash and cash equivalents                         | 78.4   |



# FY2005 Business Forecast (consolidated)

1H

(¥billion)

|                            | Forecast     | Apr. 27 forecast | vs Apr. 27 forecast | vs FY2004 1H | FY2004 1H    |
|----------------------------|--------------|------------------|---------------------|--------------|--------------|
| Net sales                  | 432.0        | 432.0            | 100%                | 93%          | 462.7        |
| Operating income           | 2.4%<br>10.5 | 2.4%<br>10.5     | 0.0                 | 0.2          | 2.2%<br>10.3 |
| Ordinary income            | 1.9%<br>8.4  | 1.9%<br>8.4      | 0.0                 | 1.2          | 1.6%<br>7.3  |
| Income before income taxes | 0.7%<br>3.0  | 0.7%<br>3.0      | 0.0                 | (3.4)        | 1.4%<br>6.4  |
| Net income                 | 0.0%<br>0.2  | 0.0%<br>0.2      | 0.0                 | (3.3)        | 0.8%<br>3.5  |

Full year

|                            |              |              |      |       |              |
|----------------------------|--------------|--------------|------|-------|--------------|
| Net sales                  | 935.0        | 935.0        | 100% | 101%  | 922.0        |
| Operating income           | 3.0%<br>28.0 | 3.0%<br>28.0 | 0.0  | 2.9   | 2.7%<br>25.2 |
| Ordinary income            | 2.5%<br>23.0 | 2.5%<br>23.0 | 0.0  | 2.8   | 2.2%<br>20.2 |
| Income before income taxes | 1.6%<br>15.0 | 1.6%<br>15.0 | 0.0  | 0.9   | 1.5%<br>14.1 |
| Net income                 | 0.9%<br>8.0  | 0.9%<br>8.0  | 0.0  | (7.6) | 1.7%<br>15.6 |